



Beehive Management Effectiveness Questionnaire

1) What? This questionnaire is meant as a quick and easy reflective exercise to help you review your performance as a manager. Please reflect on how well you feel you are performing against each of the statements using the following scale:

1 Rarely: 2 Occasionally: 3 Quite often: 4 Frequently:

 I make sure that I am clear about the business plan for my work area and how it relates to the strategic business plan. I share my area business plan with my team and seek views on how we can best achieve it. I delegate suitably challenging work, clarify expectations and monitor progress. I manage change effectively by letting people know what, why and how change will be happening. I stay up to date with staff appraisals. I set SMART objectives with my team members so they are clear about their work goals. I regularly review objectives with my team members and give them clear, helpful and constructive feedback. I ask my staff what they need from me and support them in doing their jobs to the best of their abilities. I emphasise the importance of raising standards. I recognise and reward (where possible) and celebrate good performance on an on-going basis. I hold people to account if they are under-performing. I regularly coach my team members. I encourage staff to find out the best ways of getting the job done and encourage them to try new ways of doing things. I support staff/team if they make a mistake, by helping them learn from it and by sharing responsibility. I manage and prioritise my own workload to use my time effectively. I make clear why certain courses of action are taken. I encourage an open and honest exchange of ideas and communication within and between team members. I keep abreast of changes in technology/best practice etc and share that with the team. I am seen as a fair manager who expects high standards. I am perceived as a good listener. 			1	2	3	4	
 I share my area business plan with my team and seek views on how we can best achieve it. I delegate suitably challenging work, clarify expectations and monitor progress. I manage change effectively by letting people know what, why and how change will be happening. I stay up to date with staff appraisals. I set SMART objectives with my team members so they are clear about their work goals. I regularly review objectives with my team members and give them clear, helpful and constructive feedback. I ask my staff what they need from me and support them in doing their jobs to the best of their abilities. I emphasise the importance of raising standards. I recognise and reward (where possible) and celebrate good performance on an on-going basis. I hold people to account if they are under-performing. I regularly coach my team members. I encourage staff to find out the best ways of getting the job done and encourage them to try new ways of doing things. I support staff/team if they make a mistake, by helping them learn from it and by sharing responsibility. I manage and prioritise my own workload to use my time effectively. I make clear why certain courses of action are taken. I encourage an open and honest exchange of ideas and communication within and between team members. I keep abreast of changes in technology/best practice etc and share that with the team. I am seen as a fair manager who expects high standards. 	6	I make sure that I am clear about the business plan for my work area					
can best achieve it. I delegate suitably challenging work, clarify expectations and monitor progress. I manage change effectively by letting people know what, why and how change will be happening. I stay up to date with staff appraisals. I set SMART objectives with my team members so they are clear about their work goals. I regularly review objectives with my team members and give them clear, helpful and constructive feedback. I ask my staff what they need from me and support them in doing their jobs to the best of their abilities. I emphasise the importance of raising standards. I recognise and reward (where possible) and celebrate good performance on an on-going basis. I hold people to account if they are under-performing. I regularly coach my team members. I encourage staff to find out the best ways of getting the job done and encourage them to try new ways of doing things. I support staff/team if they make a mistake, by helping them learn from it and by sharing responsibility. I manage and prioritise my own workload to use my time effectively. I make clear why certain courses of action are taken. I encourage an open and honest exchange of ideas and communication within and between team members. I keep abreast of changes in technology/best practice etc and share that with the team.		and how it relates to the strategic business plan.					
 I delegate suitably challenging work, clarify expectations and monitor progress. I manage change effectively by letting people know what, why and how change will be happening. I stay up to date with staff appraisals. I set SMART objectives with my team members so they are clear about their work goals. I regularly review objectives with my team members and give them clear, helpful and constructive feedback. I ask my staff what they need from me and support them in doing their jobs to the best of their abilities. I emphasise the importance of raising standards. I recognise and reward (where possible) and celebrate good performance on an on-going basis. I hold people to account if they are under-performing. I regularly coach my team members. I encourage staff to find out the best ways of getting the job done and encourage them to try new ways of doing things. I support staff/team if they make a mistake, by helping them learn from it and by sharing responsibility. I manage and prioritise my own workload to use my time effectively. I make clear why certain courses of action are taken. I encourage an open and honest exchange of ideas and communication within and between team members. I keep abreast of changes in technology/best practice etc and share that with the team. I am seen as a fair manager who expects high standards. 	6	I share my area business plan with my team and seek views on how we					
progress. I manage change effectively by letting people know what, why and how change will be happening. I stay up to date with staff appraisals. I set SMART objectives with my team members so they are clear about their work goals. I regularly review objectives with my team members and give them clear, helpful and constructive feedback. I ask my staff what they need from me and support them in doing their jobs to the best of their abilities. I emphasise the importance of raising standards. I recognise and reward (where possible) and celebrate good performance on an on-going basis. I hold people to account if they are under-performing. I regularly coach my team members. I encourage staff to find out the best ways of getting the job done and encourage them to try new ways of doing things. I support staff/team if they make a mistake, by helping them learn from it and by sharing responsibility. I manage and prioritise my own workload to use my time effectively. I make clear why certain courses of action are taken. I encourage an open and honest exchange of ideas and communication within and between team members. I keep abreast of changes in technology/best practice etc and share that with the team. I am seen as a fair manager who expects high standards.		can best achieve it.					
 I manage change effectively by letting people know what, why and how change will be happening. I stay up to date with staff appraisals. I set SMART objectives with my team members so they are clear about their work goals. I regularly review objectives with my team members and give them clear, helpful and constructive feedback. I ask my staff what they need from me and support them in doing their jobs to the best of their abilities. I emphasise the importance of raising standards. I recognise and reward (where possible) and celebrate good performance on an on-going basis. I hold people to account if they are under-performing. I regularly coach my team members. I encourage staff to find out the best ways of getting the job done and encourage them to try new ways of doing things. I support staff/team if they make a mistake, by helping them learn from it and by sharing responsibility. I manage and prioritise my own workload to use my time effectively. I make clear why certain courses of action are taken. I encourage an open and honest exchange of ideas and communication within and between team members. I keep abreast of changes in technology/best practice etc and share that with the team. I am seen as a fair manager who expects high standards. 	6	I delegate suitably challenging work, clarify expectations and monitor					
how change will be happening. I stay up to date with staff appraisals. I set SMART objectives with my team members so they are clear about their work goals. I regularly review objectives with my team members and give them clear, helpful and constructive feedback. I ask my staff what they need from me and support them in doing their jobs to the best of their abilities. I emphasise the importance of raising standards. I recognise and reward (where possible) and celebrate good performance on an on-going basis. I hold people to account if they are under-performing. I regularly coach my team members. I encourage staff to find out the best ways of getting the job done and encourage them to try new ways of doing things. I support staff/team if they make a mistake, by helping them learn from it and by sharing responsibility. I manage and prioritise my own workload to use my time effectively. I make clear why certain courses of action are taken. I encourage an open and honest exchange of ideas and communication within and between team members. I keep abreast of changes in technology/best practice etc and share that with the team.							
 I stay up to date with staff appraisals. I set SMART objectives with my team members so they are clear about their work goals. I regularly review objectives with my team members and give them clear, helpful and constructive feedback. I ask my staff what they need from me and support them in doing their jobs to the best of their abilities. I emphasise the importance of raising standards. I recognise and reward (where possible) and celebrate good performance on an on-going basis. I hold people to account if they are under-performing. I regularly coach my team members. I encourage staff to find out the best ways of getting the job done and encourage them to try new ways of doing things. I support staff/team if they make a mistake, by helping them learn from it and by sharing responsibility. I manage and prioritise my own workload to use my time effectively. I make clear why certain courses of action are taken. I encourage an open and honest exchange of ideas and communication within and between team members. I keep abreast of changes in technology/best practice etc and share that with the team. I am seen as a fair manager who expects high standards. 	6						
 I set SMART objectives with my team members so they are clear about their work goals. I regularly review objectives with my team members and give them clear, helpful and constructive feedback. I ask my staff what they need from me and support them in doing their jobs to the best of their abilities. I emphasise the importance of raising standards. I recognise and reward (where possible) and celebrate good performance on an on-going basis. I hold people to account if they are under-performing. I regularly coach my team members. I encourage staff to find out the best ways of getting the job done and encourage them to try new ways of doing things. I support staff/team if they make a mistake, by helping them learn from it and by sharing responsibility. I manage and prioritise my own workload to use my time effectively. I make clear why certain courses of action are taken. I encourage an open and honest exchange of ideas and communication within and between team members. I keep abreast of changes in technology/best practice etc and share that with the team. I am seen as a fair manager who expects high standards. 							
their work goals. I regularly review objectives with my team members and give them clear, helpful and constructive feedback. I ask my staff what they need from me and support them in doing their jobs to the best of their abilities. I emphasise the importance of raising standards. I recognise and reward (where possible) and celebrate good performance on an on-going basis. I hold people to account if they are under-performing. I regularly coach my team members. I encourage staff to find out the best ways of getting the job done and encourage them to try new ways of doing things. I support staff/team if they make a mistake, by helping them learn from it and by sharing responsibility. I manage and prioritise my own workload to use my time effectively. I make clear why certain courses of action are taken. I encourage an open and honest exchange of ideas and communication within and between team members. I keep abreast of changes in technology/best practice etc and share that with the team. I am seen as a fair manager who expects high standards.							
 I regularly review objectives with my team members and give them clear, helpful and constructive feedback. I ask my staff what they need from me and support them in doing their jobs to the best of their abilities. I emphasise the importance of raising standards. I recognise and reward (where possible) and celebrate good performance on an on-going basis. I hold people to account if they are under-performing. I regularly coach my team members. I encourage staff to find out the best ways of getting the job done and encourage them to try new ways of doing things. I support staff/team if they make a mistake, by helping them learn from it and by sharing responsibility. I manage and prioritise my own workload to use my time effectively. I make clear why certain courses of action are taken. I encourage an open and honest exchange of ideas and communication within and between team members. I keep abreast of changes in technology/best practice etc and share that with the team. I am seen as a fair manager who expects high standards. 							
clear, helpful and constructive feedback. I ask my staff what they need from me and support them in doing their jobs to the best of their abilities. I emphasise the importance of raising standards. I recognise and reward (where possible) and celebrate good performance on an on-going basis. I hold people to account if they are under-performing. I regularly coach my team members. I encourage staff to find out the best ways of getting the job done and encourage them to try new ways of doing things. I support staff/team if they make a mistake, by helping them learn from it and by sharing responsibility. I manage and prioritise my own workload to use my time effectively. I make clear why certain courses of action are taken. I encourage an open and honest exchange of ideas and communication within and between team members. I keep abreast of changes in technology/best practice etc and share that with the team. I am seen as a fair manager who expects high standards.		•					
 I ask my staff what they need from me and support them in doing their jobs to the best of their abilities. I emphasise the importance of raising standards. I recognise and reward (where possible) and celebrate good performance on an on-going basis. I hold people to account if they are under-performing. I regularly coach my team members. I encourage staff to find out the best ways of getting the job done and encourage them to try new ways of doing things. I support staff/team if they make a mistake, by helping them learn from it and by sharing responsibility. I manage and prioritise my own workload to use my time effectively. I make clear why certain courses of action are taken. I encourage an open and honest exchange of ideas and communication within and between team members. I keep abreast of changes in technology/best practice etc and share that with the team. I am seen as a fair manager who expects high standards. 	b						
jobs to the best of their abilities. I emphasise the importance of raising standards. I recognise and reward (where possible) and celebrate good performance on an on-going basis. I hold people to account if they are under-performing. I regularly coach my team members. I encourage staff to find out the best ways of getting the job done and encourage them to try new ways of doing things. I support staff/team if they make a mistake, by helping them learn from it and by sharing responsibility. I manage and prioritise my own workload to use my time effectively. I make clear why certain courses of action are taken. I encourage an open and honest exchange of ideas and communication within and between team members. I keep abreast of changes in technology/best practice etc and share that with the team. I am seen as a fair manager who expects high standards.							
 I emphasise the importance of raising standards. I recognise and reward (where possible) and celebrate good performance on an on-going basis. I hold people to account if they are under-performing. I regularly coach my team members. I encourage staff to find out the best ways of getting the job done and encourage them to try new ways of doing things. I support staff/team if they make a mistake, by helping them learn from it and by sharing responsibility. I manage and prioritise my own workload to use my time effectively. I make clear why certain courses of action are taken. I encourage an open and honest exchange of ideas and communication within and between team members. I keep abreast of changes in technology/best practice etc and share that with the team. I am seen as a fair manager who expects high standards. 							
 I recognise and reward (where possible) and celebrate good performance on an on-going basis. I hold people to account if they are under-performing. I regularly coach my team members. I encourage staff to find out the best ways of getting the job done and encourage them to try new ways of doing things. I support staff/team if they make a mistake, by helping them learn from it and by sharing responsibility. I manage and prioritise my own workload to use my time effectively. I make clear why certain courses of action are taken. I encourage an open and honest exchange of ideas and communication within and between team members. I keep abreast of changes in technology/best practice etc and share that with the team. I am seen as a fair manager who expects high standards. 							
performance on an on-going basis. I hold people to account if they are under-performing. I regularly coach my team members. I encourage staff to find out the best ways of getting the job done and encourage them to try new ways of doing things. I support staff/team if they make a mistake, by helping them learn from it and by sharing responsibility. I manage and prioritise my own workload to use my time effectively. I make clear why certain courses of action are taken. I encourage an open and honest exchange of ideas and communication within and between team members. I keep abreast of changes in technology/best practice etc and share that with the team. I am seen as a fair manager who expects high standards.							
 I hold people to account if they are under-performing. I regularly coach my team members. I encourage staff to find out the best ways of getting the job done and encourage them to try new ways of doing things. I support staff/team if they make a mistake, by helping them learn from it and by sharing responsibility. I manage and prioritise my own workload to use my time effectively. I make clear why certain courses of action are taken. I encourage an open and honest exchange of ideas and communication within and between team members. I keep abreast of changes in technology/best practice etc and share that with the team. I am seen as a fair manager who expects high standards. 	עפו	, , ,					
 I regularly coach my team members. I encourage staff to find out the best ways of getting the job done and encourage them to try new ways of doing things. I support staff/team if they make a mistake, by helping them learn from it and by sharing responsibility. I manage and prioritise my own workload to use my time effectively. I make clear why certain courses of action are taken. I encourage an open and honest exchange of ideas and communication within and between team members. I keep abreast of changes in technology/best practice etc and share that with the team. I am seen as a fair manager who expects high standards. 	(5)						
 I encourage staff to find out the best ways of getting the job done and encourage them to try new ways of doing things. I support staff/team if they make a mistake, by helping them learn from it and by sharing responsibility. I manage and prioritise my own workload to use my time effectively. I make clear why certain courses of action are taken. I encourage an open and honest exchange of ideas and communication within and between team members. I keep abreast of changes in technology/best practice etc and share that with the team. I am seen as a fair manager who expects high standards. 							
encourage them to try new ways of doing things. I support staff/team if they make a mistake, by helping them learn from it and by sharing responsibility. I manage and prioritise my own workload to use my time effectively. I make clear why certain courses of action are taken. I encourage an open and honest exchange of ideas and communication within and between team members. I keep abreast of changes in technology/best practice etc and share that with the team. I am seen as a fair manager who expects high standards.							
 I support staff/team if they make a mistake, by helping them learn from it and by sharing responsibility. I manage and prioritise my own workload to use my time effectively. I make clear why certain courses of action are taken. I encourage an open and honest exchange of ideas and communication within and between team members. I keep abreast of changes in technology/best practice etc and share that with the team. I am seen as a fair manager who expects high standards. 		, , ,					
from it and by sharing responsibility. I manage and prioritise my own workload to use my time effectively. I make clear why certain courses of action are taken. I encourage an open and honest exchange of ideas and communication within and between team members. I keep abreast of changes in technology/best practice etc and share that with the team. I am seen as a fair manager who expects high standards.	(2)						
 I manage and prioritise my own workload to use my time effectively. I make clear why certain courses of action are taken. I encourage an open and honest exchange of ideas and communication within and between team members. I keep abreast of changes in technology/best practice etc and share that with the team. I am seen as a fair manager who expects high standards. 							
 I make clear why certain courses of action are taken. I encourage an open and honest exchange of ideas and communication within and between team members. I keep abreast of changes in technology/best practice etc and share that with the team. I am seen as a fair manager who expects high standards. 	6						
 I encourage an open and honest exchange of ideas and communication within and between team members. I keep abreast of changes in technology/best practice etc and share that with the team. I am seen as a fair manager who expects high standards. 	6						
within and between team members. I keep abreast of changes in technology/best practice etc and share that with the team. I am seen as a fair manager who expects high standards.	6						
that with the team. I am seen as a fair manager who expects high standards.							
I am seen as a fair manager who expects high standards.	6	I keep abreast of changes in technology/best practice etc and share					
		that with the team.					
lam perceived as a good listener	6	I am seen as a fair manager who expects high standards.					
i am percented as a good discence.		I am perceived as a good listener.					

- 2) So what does all this mean?.....
 - Take some time to consider where your strengths are (highest scores) and where you could usefully spend some time developing management skills and behaviours (lowest scores)
- 3) Now what do I do? Call or email us to claim your free 60 min coaching session or consultation to plan what to do next